September 2001

Of Special Interest

- **IWMD** and **RELOOC**
- Strategic Planning **Process**
- Key Milestone Dates

Specific Highlights

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Planning Together For The Future



Integrated Waste Management Depends on Long-Range Planning

The Integrated Waste Management Department (IWMD) serves Orange County's residents and businesses and helps protect public health and the environment by managing the County's landfill waste disposal system and coordinating other solid waste management

activities for the County. The disposal system includes three landfills (located in Brea, Irvine and San Juan Capistrano), twenty former refuse disposal stations previously leased or owned by the County and four household regional hazardous waste collection centers. IWMD also coordinates collection

services for the unincorporated areas and conducts long-range strategic planning to meet the County's future waste disposal needs.

IWMD receives policy and management input from the Orange County Waste Management Commission but is ultimately accountable to the Board of Supervisors and

the public it represents.

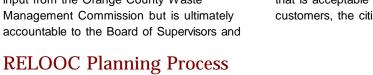
IWMD operates as an "enterprise fund." This means it generates the funds necessary for operations through user fees rather than taxes. To ensure success as an "enterprise fund," IWMD must consistently provide high

> quality, efficient services at competitive, reasonable

Managing the County's landfill system for a reasonable fee is one of IWMD's greatest planning challenges. This complex task requires continual monitoring of and planning for future waste disposal needs, landfill capacity and

options, new technology and complying with state and federal regulations-all while maintaining competitive, reasonable rates. Also, IWMD must do its planning in a manner that is acceptable and understood by its customers, the citizens of Orange County.

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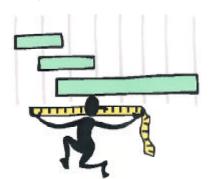


Community Input + Regional Coordination = Success

RELOOC (Regional Landfill Options For Orange County) is a countywide planning process that will provide IWMD with the 40year strategic plan it requires to effectively and successfully serve Orange County's long-term waste disposal needs.

The RELOOC process is under the direction of a 14-member community-based Steering Committee representing the:

- and San Clemente
- ∠ County of Orange
- ∠ League of California Cities (Orange County) Division)
- ∠ City Managers' Association



RELOOC Review

RELOOC GOALS

- To maintain protection of Orange County's public health and safety, and the environment.
- To have a feasible, balanced and flexible 40-year strategic plan approved and ready for implementation by 2004 that addresses Orange County's solid waste disposal and capacity needs.
- To sustain the economic viability of the Orange County solid waste disposal system by ensuring consistent and reliable fees/rates and adequate revenue to maintain efficient, cost effective, high quality operations.
- To provide a fair, objective, open planning process that is presented in non-technical, easily understood terms; responsive to and involves stakeholders and the public; and results in public understanding.

RELOOC Planning Process Input & Coordination = Success

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The Steering Committee has been hard at work over the past year focusing in on planning options that would effectively meet Orange County's waste disposal needs and also be acceptable to the public. The Committee has worked with IWMD staff and its consulting team to conduct detailed analyses of a wide range of factors important in evaluating disposal options including the County's projected population, waste generation, landfill capacity needs, environmental impacts and cost considerations. Further, the Steering Committee determined that 1) environmental impacts, 2) implementation costs, 3) level of control, and 4) remaining landfill system capacity must be effectively balanced for any RELOOC plan to succeed. In order to achieve this essential balance, the Committee (in consultation with the City Managers) determined that a phased approach to handling the County's disposal needs should be considered. The approach is referred to as the "Phased Option," the details of which are included in the box below.

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RELOOC "Phased Option" Approach to Managing Solid Waste Disposal in Orange County

Phase 1: Short-Term Strategies*

- Fully use the capacity of existing landfill sites before seeking new sites or alternative waste disposal methods by:
 - Maximizing operational efficiency at existing landfills (e.g., compacting refuse).
 - Increasing the landfill capacity of Frank R. Bowerman (FRB) and Olinda Alpha landfills.
 - Proactively encouraging residents, businesses and the waste hauling industry to recycle and promote the development of markets for products made from recycled materials.
- Seek to resolve the community's concerns related to the extended use of the landfills.
- Modify the RELOOC plan as new information and insights emerge about advances in technology and industry trends.

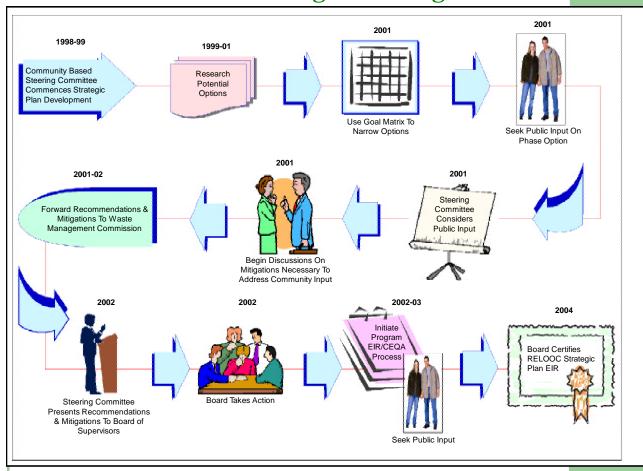
Phase 2: Long-Term Strategies (by 2021)*

- Determine if there is a need to increase the daily amount of solid waste permitted at the Prima Deshecha Landfill.
- Identify strategies, including new technologies, to maximize solid waste disposal capacity.
- Complete a feasibility study of expanding FRB Landfill into the adjacent Round Canyon after FRB reaches capacity.
- * Projects to be implemented under Phases 1 or 2 require CEQA analysis and review.



RELOOC Review

RELOOC Strategic Planning Process



RELOOC Planning Process Community Input + Regional Coordination = Success

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Equally important, the Steering Committee determined that the residents' understanding of and thinking about the impacts of the "Phased Option" and how those impacts can or cannot be addressed should be thoroughly factored into the planning process. Therefore, the Committee is conducting an extensive Community Involvement Process (CIP). Residents in areas adjacent to landfills and countywide are being asked to learn about and comment on the "Phased Option." One of RELOOC's key goals is to "provide a fair, objective, open planning process...." The CIP is unusual because it is occurring early in the planning process and prior to any final recommendations or required environmental review process. Only after community input is received on the "Phased Option" approach and the input is considered along with the technical analysis, will the Steering Committee determine its recommendations about how best to plan for the future of Orange County's waste disposal needs.

Once made, the Steering Committee's recommendations will be forwarded to the Waste Management Commission and then to the Board of Supervisors. Following a decision by the Board, an Environmental Impact Report (EIR) or "CEQA compliance" (California Environmental Quality Act) process will be conducted. This EIR or CEQA process will again involve extensive community input. (See Strategic Planning Process and CIP diagram above.)

"One of RELOOC's key goals is to provide a fair, objective, open planning process."





IWMD Depends on Long-Range Planning

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One of IWMD's current planning challenges is the potential closure of the Olinda Alpha landfill scheduled for 2013. To many, this date may seem to be in the distant future. However, a landfill operator and planner knows that the time frame is relatively short and that preparing to address the change in available landfill capacity resulting from the potential Olinda Alpha closure must begin now.

For these reasons, IWMD depends upon strategic planning to ensure its ability to meet and serve Orange County's future waste disposal needs. Fundamental to the success of this planning effort is the interest, involvement and support of Orange County's residents and businesses.

Contact IWMD at:

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Planning Together For The Future

Visit us on the web at. www.oclandfills.com

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Our Mission

To meet the solid waste disposal needs of Orange County through efficient operations, sound environmental practices, strategic planning, innovation and technology.





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